AGENDA – Herts IQ Board Meeting

30th September 2026 09:30-12:00
University of Hertfordshire, Enterprise Hub (Room V020),
De Havilland Campus, Mosquito Way, Hatfield AL10 9EU

Partnership Board Attendees	Neil Rutledge – Chair	Herts Futures Board
	Cllr Paul Zukowskyj/Cllr Allison Wren (sub)	Hertfordshire County Council
	Cllr Sally Symington/Adrian England (sub)	Dacorum Borough Council
	Cllr Paul De Kort	St Albans District Council
	Board members non-voting for financial decisions:	
	Nicole Sadd	Rothamsted Group
	Neil Paterson	BRE Group
	Peter Gooden	University of Hertfordshire
Other Attendees	Phillipa Zieba/Nathalie Bateman (sub)	Hemel Garden Communities
	Graham Cook	The Crown Estate
	Neil Hayes/Norman Jennings (sub)	Herts Futures
	Adam Wood	HIQ Programme Manager
	Colin Haigh	Hertfordshire County Council – Growth
	Georgie Sheridan	Hertfordshire County Council – Finance
	Diane Southam/Ross Whear (sub)	Dacorum Borough Council
	Robin Taylor	St Albans District Council
	Helen Pollock	Low Carbon Growth
	Melanie Miller	Herts Inward Investment
	Sally Stanley	Board support
	Vickie Holland	Programme Management

The meeting is arranged in two parts:

- Part 1 – Strategic issues pertinent to Herts IQ
- Part 2 – Board Business relating to the operation of Herts IQ

Item	Time		Status
	09:30	**Welcome and declaration of interests** – *Neil Rutledge (HIQ chair)*	
1.	09:35	**University of Hertfordshire Enterprise Hub** – *Peter Gooden (UH)* Welcome from Peter to UH's Enterprise Hub and the activities and opportunities offered by the Hub	Strategic
2.	09:45	**Overcoming Workforce Barriers** – *Simon Littlewood and Anne-Marie Smith (ESTU)* Presentation by Simon and Anne-Marie about the Overcoming Workforce Barriers project part-funded by the Herts IQ Round 1 Growth Investment Fund	Strategic
3.	10:10	**East Hemel Hempstead Infrastructure** – *Graham Cook TCE) and Graeme Collinge (Genecon)* Presentation by Graham and Graeme (TBC) on the infrastructure requirements for East Hemel Hempstead and the potential ask of Herts IQ	Strategic

4.	10:55	**Partner Updates** Update from DBC, HCC, HF, SADC, BRE, HGC, Rothamsted, TCE, and UH on key issues that are of relevance to Herts IQ. For information	Strategic
5.	11:10	**Herts IQ Rounds 1 & 2A Growth Investment Fund Programme** – *Vickie Holland (HF)* Paper for information and approval	Board Business
6.	11:30	**Herts IQ Finance (Operational and Projects) –** *Georgie Sheridan and Adam Wood* Paper for information and approval	Board Business
7.	11:35	**Herts IQ Audit 2024-26** – *Adam Wood* Paper for information	Board Business
8.	11:40	**Governance Update** – *Adam Wood* Paper for approval to include Risk Register and Terms of Reference	Board Business
9.	11:45	**Herts IQ Board Quarterly Update & Issues –** *Adam Wood, Melanie Miller and Helen Pollock* Brief presentation for information	Board Business
10.	11:50	**Minutes of Last Meeting/Matters Arising –** *Adam Wood* Paper for information and approval	Board Business
11.	11:55	**Any Other Business**	
		2026 Meetings: • 16th December 2026 (9.30am-12.00pm)	
		2027 Meetings (all meetings 10.00-12.30pm): • 24th March 2027 • 16th June 2027 • 29th September 2027 • 15th December 2027	

Future Meetings – possible themes/subjects (please note that these have not necessarily been discussed with individuals)

- BRE vision and strategy – Neil Paterson (and possibly new CEO Ian Shapiro)
- Invest Herts deep dive – Melanie Miller
- Delivery projects – presentation by project at each meeting:
    - Overcoming Workforce Barriers (September)
    - AV Feasibility Study (December)
    - Skills/Generation Dacorum & St Albans (December)
    - Maylands Green Corridor (March)
    - Nickey Line projects (March)

- e-Bikes (March/June)